

# Equal Partnerships

*African Intermediary Cities as Actors and Partners in Urban Migration Governance*



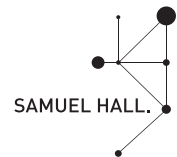
Stakeholder mapping in  
*Sfax, Tunisia*  
2023

## Authors

Hervé Nicolle, Daniel Provost

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Africa is witnessing an ongoing transformation from rural to increasingly plural urban societies. While this transformation has been well-documented, the focus of scholarship and practice has been predominantly on human mobility towards and into major urban areas and capital cities. In contrast, intermediary cities, the in-between the rural and the metropolitan, have been largely absent in academic and policy debates. The Equal Partnerships project explores the opportunities and challenges of collaborative, urban migration governance in African intermediary cities. The project was jointly developed and is implemented by the Friedrich-Alexander-University Erlangen-Nürnberg, the city network United Cities and Local Governments of Africa (UCLG Africa), the German Institute of Development and Sustainability (IDOS), and the social enterprise Samuel Hall. Supported by the Robert Bosch Stiftung, the project works in cooperation with six intermediary cities in East, North, and West Africa. Through participatory research, workshops, and networking formats, the project brings together local, national, and international actors to develop practical impulses and policy recommendations to co-shape multi-stakeholder partnerships for urban migration governance in African intermediary cities.



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## Layout and cover design

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# Stakeholder mapping

## Description of the activities of stakeholders / actors

Actor	Level of Governance	Topic	Target groups	Cooperation
<b>Public / Institutional actors</b>				
<b>Délégué à la Protection de l'Enfance (DPE)</b>	National, representation at regional and local levels	Child protection, ensuring consideration for best interests	Children, parents	Law enforcement actors, courts, Action Innocence
<b>Direction Régionale des Affaires Sociales</b>	Regional	Protection of access to health and social services, risk prevention, awareness raising surrounding these topics	Health and social work professionals, general population	
<b>Direction Régionale de la Femme, de la Famille, de l'Enfance et des Séniors</b>	Regional	Women, family, children and senior population	Women, children, the elderly	
<b>Direction Régionale de la Formation Professionnelle et de l'Emploi (Ministry of Employment and Professional Training)</b>	Regional (links to national)	Education and professional training, employability, delivery of residence cards and work permits	Educational and professional training actors/stakeholders	Indirect collaboration with Afrique Intelligence, TAT

<b>Direction Régionale des Frontières (Interior Ministry)</b>	Regional (links to national)	Mandated with border protection	Tunisian border agencies, individuals crossing borders	Tunisian border agencies, notably the Border Guard General Directorate of the National Guard (DGGF); and Border Police Directorate of the General Directorate for National Security (DFE); indirect assistance from ICMPD and EU (capacity building of border agencies)
<b>Direction Régionale de la Justice (Justice Ministry)</b>	Regional (links to national)	Mandated to prosecute individuals attempting to enter, illegally entering, or residing in Tunisian territory	Individuals attempting to enter, illegally entering, or residing in Tunisian territory	Courts, law enforcement agencies, regional directorate of border protection (interior ministry)
<b>Direction Régionale de la Santé (Health Ministry)</b>	Regional (links to national)	Mandated to oversee the provision of health-related services, including to individuals not covered by Tunisian social security	Regional population	Health care actors and stakeholders, local authorities
<b>Direction Régionale de la Sécurité (Interior Ministry)</b>	Regional (links to national)	Mandated with civilian protection	Civilian population	
<b>Instance nationale contre la traite des personnes</b>	National	Mandated to tackle human trafficking, smuggling	Victims of human trafficking, individuals engaged in smuggling	Council of Europe
<b>Institute National de la Statistique (INS) Direction Régionale de Sfax</b>	National (operationalised at regional level)	Collection of data concerning inter and intra governorate/regional internal mobility (however, no data collected on international migration)		



<b>Inspection régionale du travail (Ministère de l'emploi et de la formation professionnelle)</b>	Regional	Labour conditions, employment	Employers, workers	
<b>Municipalité de Sfax</b>	Local (municipal)	No official mandate to address migration issues, works to enhance and support co-ordination among local actors working on migration governance issues	Civil society, CSOs, NGOs, population on the city of Sfax	Municipalities of Gremda, el-Hain, CSOs, NGOs (e.g. ICMPD via MC-2CM program)), and migrant associations in Sfax

### Private sector

<b>Tunisia-Africa Business Council - Section Sfax</b>	Local (with links to regional, national, and international levels)	Works to promote "South-South, Afro-Tunisian partnerships" in employment sector	Employers, businesses in the city of Sfax, potential investor	Employers, local businesses
<b>Union Générale du Travail Tunisienne (UGTT)</b>	Local, regional, national (present throughout Tunisia, with representation in Sfax)	(1) Defend the rights of Tunisian workers, pushing local employers to adhere to labour laws surrounding the hiring of foreigners (including those in irregular situations) - UGTT thought to be considering the possibility of introducing union-type protection for certain individuals working in the informal sector. (2) labour legislation information and awareness; (3) specific trainings (including on protection mechanisms following abuse)	Employers, employees - potential for expansion to informal sector (although no explicit mention of plans to address the working situation of irregular migrants)	ILO, Civil Society

Local associations				
<b>African Business Leaders</b>	National, with local operations	Promotion of economic integration, advocacy surrounding recognition of social and economic rights of migrants / Promotion and support for migrant entrepreneurs in Tunisia	Migrants (with focus on migrant businesses and entrepreneurs)	
<b>Association des Étudiants et Stagiaires Africains en Tunisie (AESAT)</b>	Local operations, national network	Orientation to foreign African students arriving in Tunisia, socio-economic integration and involvement, promotion/presentation of African culture in Tunisia	Foreign African students in Tunisia (mostly from Sub Saharan African countries)	Afrique Intelligence, ATL MST SIDA, TAT, MdM, Tunisian Red Crescent, Sfax municipality
<b>Afrique Intelligence</b>	Local operations, national network	Defend rights of migrants - advocacy, judicial orientation and support, awareness raising	Migrants	MdM, Tunisian Red Crescent, TAT, municipality of Sfax
<b>Association Innocence</b>	Local operations, national network	Protection of and awareness raising surrounding human rights, defending children's rights	Children	Euro-Mediterranean Human Rights Network / funding provided by European Union, European Endowment for Democracy
<b>Association Tunisienne de Lutte contre les Maladies Sexuellement Transmissibles et le SIDA (ATL MST SIDA)</b>	Local operations, national network	Prevention of spread of STDs, provision of treatment (notably for AIDS and HIV, psychological and psychiatric care, judicial assistance, shelter from violence	Individuals living with STDs, in particular HIV and AIDS	TAT, OIM

<b>Conseil Tunisien pour les Réfugiés (CTR)</b>	Local operations, national entity	Orientation of migrants, assistance with asylum seeker/refugee registration process	Refugees / asylum seekers / migrants aspiring to refugee or asylum seeker status	UNHCR
<b>Croissant Rouge Tunisien de Sfax (CRT)</b>	Local operations, national entity	Accommodation and care services for migrants - including orientation	Individuals in crisis situations, in need of emergency assistance (including international, regional and internal migrants)	State actors, municipal authorities, migrant associations NGOs
<b>Ifriqiya Association</b>	Local operations	Human rights, socio-economic integration, climate change, migrant access to services	international migrants (mostly from Sub Saharan Africa)	GIZ, IOM, TAT, public institutions
<b>Terre d'Asile Tunisie (TAT)</b>	Local operations, national/international network (Tunisian branch of French NGO)	Social and juridical assistance, food security, shelter, WASH	International migrants	MdM, IOM, municipality of Sfax, CSOs

## NGOs

<b>Organization Mondiale Contre la Torture (OMCT)</b>	International, with local representation	Prevention and documentation of torture, direct legal assistance/support to victims of torture	Victims of torture	
<b>Médecins du Monde (MdM)</b>	Local operations, national network	(1) assessment of services offered by other actors, and capacity building; (2) provision of healthcare; (3) psychosocial/psychological support; (4) accompaniment and assistance in accessing health services/care	Migrants, healthcare workers	IOM, TAT, ATL MST SIDA, Afrique Intelligence, Municipality of Sfax, Tunisian Red Crescent

International Organizations / UN Agencies				
<b>International Center for Migration and Policy Development (ICMPD)</b>	International, with regional and local operations	Assessment of coordination and partnerships among actors working in the realm of urban migration governance in Sfax (including CSOs, NGOs, IOs, municipal authorities, institutional and private actors); service and actor mapping	Migration governance actors, policymakers	MdM, TAT
<b>IOM</b>	International (with Tunisian HQ in Tunis)	Promotion of (respect for) migrant rights in Tunisia, legal assistance to migrants, voluntary return	International migrants	National government, UNHCR, ILO, Médecins du Monde, CSOs, NGOs
<b>ILO</b>	International	Promotion of respect for international labour laws and standards, including those of migrant workers	Migrants working in Tunisia, employers, national and regional labour departments / authorities	National government, UGTT
<b>UNHCR</b>	International (with Tunisian HQ in Sfax)	Assist asylum seekers and refugees (protection, legal registration), refugee access to basic services (health, education), respect for fundamental rights of refugees and asylum seekers	Refugees, Asylum seekers	National government, CTR, IOM, ILO

Academic actors				
<b>University of Sfax</b>	Local base, regional/international cooperation	Migration research in certain departments, notably the Maison du Maghreb des Sciences de l'Homme (MdMSH)	(international) students	AESAT, Forum de la Méditerranée occidentale sur l'enseignement supérieur, la recherche et l'innovation (which includes Algeria, Libya, Tunisia, France, Italy, Malta, Mauritania, Portugal and Spain)



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